[Administrative Code - Family Friendly Workplace Ordinance]

Ordinance amending the Administrative Code to allow San Francisco-based employees to request flexible or predictable working arrangements to assist with care giving responsibilities, subject to the employer's right to deny a request based on business reasons; prohibit adverse employment actions based on caregiver status; prohibit interference with rights or retaliation against employees for exercising rights under the Ordinance; require employers to post a notice informing employees of their rights under the Ordinance; require employers to maintain records regarding compliance with the Ordinance; authorize enforcement by the Office of Labor Standards Enforcement, including the imposition of remedies and penalties for a violation and an appeal process for an employer to an independent hearing officer; authorize waiver of the provisions of the Ordinance in a collective bargaining agreement; and making environmental findings.

NOTE: Unchanged Code text and uncodified text are in plain Arial font.

Additions to Codes are in single-underline italics Times New Roman font.

Deletions to Codes are in strikethrough italics Times New Roman font.

Board amendment additions are in double-underlined Arial font.

Board amendment deletions are in strikethrough Arial font.

Asterisks (* * * *) indicate the omission of unchanged Code subsections or parts of tables.

Be it ordained by the People of the City and County of San Francisco:

Section 1. Environmental Findings. The Planning Department has determined that the actions contemplated in this ordinance comply with the California Environmental Quality Act (California Public Resources Code Sections 21000 et seq.). Said determination is on file with the Clerk of the Board of Supervisors in File No. 130785 and is incorporated herein by reference.

Section 2. The Administrative Code is hereby amended by adding Chapter 12Z, to read as follows:

CHAPTER 12Z. SAN FRANCISCO FAMILY FRIENDLY WORKPLACE ORDINANCE

Sec. 12Z.1	Title.
Sec. 12Z.2	Findings.
Sec. 12Z.3	Definitions.
Sec. 12Z.4	Right to Request Flexible or Predictable Working Arrangement.
Sec. 12Z.5	Response to Request for Flexible or Predictable Working
	Arrangement.
Sec. 12Z.6	Request for Reconsideration by Employee from the Denial of Request
,	for Flexible or Predictable Working Arrangement.
Sec. 12Z.7	Exercise of Rights and Caregiver Status Protected; Retaliation
	<u>Prohibited.</u>
Sec. 12Z.8	Notice and Posting Requirements for Employers.
Sec. 12Z.9	Employer Records.
Sec. 12Z.10	Implementation and Enforcement.
Sec. 12Z.11	Exemption of Certain Job Classifications Pertaining to Public Health
	and Public Safety.
Sec. 12Z.12	Waiver through Collective Bargaining.
Sec. 12Z.13	Other Legal Requirements.
Sec. 12Z.14	Rulemaking Authority.
Sec. 12Z.15	Outreach.
<u>Sec. 12Z.</u> 45 <u>16</u>	Preemption.
<u>Sec. 12Z.</u> 46 <u>17</u>	City Undertaking Limited to Promotion of General Welfare.

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SEC. 12Z.1. TITLE.

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This Chapter shall be known as the "San Francisco Family Friendly Workplace Ordinance."

SEC. 12Z.2. FINDINGS.

1. Over the last few decades, the demographics of the nation's workforce and the structures of the nation's families have undergone significant changes. As detailed below, these changes include an increased number of women in the workforce; fewer households with children that have at least one parent staying at home full-time; and more single-parent households. As a result of these and other changes, the demands placed on workers with family responsibilities are greater and more complex today than they were in an earlier era. As in every American city, San Francisco's workforce and families have experienced these changes.

- 2. A marked change in the workforce, and consequently in families, is the large increase in numbers of women who now work outside the home. In 1960, the wife was employed in approximately 26 percent of families. In April 2013, in approximately 68 percent of families, married mothers worked outside the home.
- 3. Another marked change from an earlier era is that now far fewer households have a parent who does not work outside the home. Nationally, more than seventy percent of children are raised in households that are headed by either a working single parent or two working parents. In 1975, a little more than a third of households with married parents and children had both parents in the workforce. Now, the figure is approximately two-thirds. In San Francisco in 2010, approximately eighty percent of parents living with at least one child under the age of five were in the workforce.

- 4. The number of single-parent households has increased substantially, more than doubling over the last fifty years. Today, at least 15-20 percent of households are single-parent. Approximately half of all births to women under age 30 are to single mothers.
- 5. Americans are living longer than they ever did, and many families have direct caregiving responsibilities for elderly parents or other older relatives. Family members serving this caregiving role face the same work/family pressures as parents with minor children, and when they also have caregiving responsibilities for minor children, their family burdens in effect are compounded.

 Nationally, more than half of persons who provide unpaid care to an adult or to a child with special needs are employed outside the home, with the large majority of those employees working full time.

 Approximately 32,000 San Franciscans who work outside the home live with family members 65 years and older.
- 6. Many employees who live outside city centers have lengthy commutes to their jobs. Traffic patterns during rush hour elongate those commutes. At the same time, some employees, especially those in low-wage jobs, have difficulty reaching their workplaces through public transportation during off-peak shifts that start in the evening or early morning. Commutes of long duration leave less time for employees to balance work and caregiving responsibilities. Further, to the extent rigid employment schedules and the absence of telecommute options for employees contribute to delays attendant to rush-hour traffic, they heighten the tension between work and family responsibilities that so many workers face. Moreover, to the extent flexible working hours and telecommuting options will reduce demands on streets and highways and mass transportation systems during rush hour, San Francisco and the Bay Area will likely benefit from both an environmental and economic standpoint.
- 7. An employee's actual or perceived status as a caregiver can create workplace and pay inequities, which often operate to the detriment of women and their families because of the continuing primary role of women as caregivers in the United States. These problems are most obvious when an employer refuses to hire an employee because of that person's family or other caregiving

responsibilities. Legal protection of caregivers against such arbitrary acts does not currently exist.

But pay inequity may arise even if an employer does not consciously intend to place workers at a disadvantage because of their actual or perceived status as caregivers. For example, employees with caregiving responsibilities may be channeled into or may themselves gravitate toward lower-paying assignments or career paths that they or their employer view as more compatible with family needs. Employees may temporarily drop out of the workforce because there is insufficient workplace flexibility, and when they return to the workforce they may be unable to catch up to the pay rates of employees performing the same or similar work who did not leave.

- 8. The current cultural climate within many businesses idealizes the employee who works full-time and long hours, is available for extra work hours on short notice, and has few if any commitments outside of work that would take precedence over work responsibilities. These values are based in large part on a traditional, gendered division of labor. Historically, men could comply with these idealized worker norms because women performed full-time childcare and domestic duties. Yet, while women's participation in the paid labor market is now widespread, women continue to take on childcare and household duties, do the lion's share of housework, provide the majority of physical and emotional care for children, and take time off to care for sick family members and to attend to other family needs.
- 9. Many employers expect that employees will outsource childcare and other caregiving responsibilities, without considering that such costs may constitute an unsustainable proportion of family income relative to other expenses. Other employers expect family members of the employee to assume childcare and other caregiving responsibilities, without considering that such family members may not exist, or may themselves have work responsibilities that foreclose their assuming these functions.
- 10. In response to the needs of the modern workforce, some employers have instituted flexible work arrangements that alter the time or place at which work is conducted, or the amount of work that is conducted, to allow employees to more easily meet the needs of both work and family life. But even

when employers offer flexible workplace arrangements, employees may not avail themselves of such arrangements for reasons such as stigma and lack of consistent consideration of such requests.

Employees who seek flexible work arrangements may endure a "flexibility bias" or "flexibility stigma" in which they are discredited and devalued in the workplace. Aware of this problem, some employees forego flexible work opportunities. And many employees do not have such opportunities, because many employers do not systematically offer or consider requests for flexible working arrangements but instead, leave requests from employees to the discretion of an individual manager, or do not even allow consideration of such requests. This voluntary patchwork system of accommodating employees' needs for flexible working arrangements falls far short of meeting those needs.

11. While a broad range of employees are adversely affected by rigid work and schedule arrangements, some categories of workers are hit harder than others. Workers who lack access to flexible work schedules are disproportionately low-wage workers, female workers, and workers of color. Employees with a college degree are nearly twice as likely to be able to change their schedules than those with less than a high school degree.

12. Experience with laws in other countries to increase workplace flexibility has been overwhelmingly positive. Workplace flexibility has been shown to benefit employers and employees, as well as the environment. In recent years, the United Kingdom, Australia, Northern Ireland, and New Zealand have pioneered model workplace laws that grant parent and caregiver workers the right to request flexible working arrangements. In Great Britain, in the first year after implementing the right to request, a million parents came forward, and nearly all requests were granted with little opposition on the part of employers. The experiences of these countries have been so successful that some countries are expanding their laws from parents and caregivers to all employees. Already in Belgium, France and the Netherlands, flexible workplace arrangements are open to all employees and are not targeted to employees with childcare or caregiving responsibilities.

13. Perhaps in part because of these progressive laws in other countries, and in part due to a shortage or lack of family-friendly employment policies in the United States, the percentage of workingage American women in the workforce has been on the decline relative to other developed countries.

For American women, the tension between workplace demands and caregiving responsibilities cuts in both directions. Many women who work are stretched thin on both fronts. And some women forego work, or work only intermittently, to make it possible for them to serve as family caregivers, but they and their families suffer economic harm as a result.

14. Similar "right to request" legislation at the Federal level was introduced in 2007 by thenU.S. Senators Edward M. Kennedy, Hillary Clinton and Barack Obama; the same bill has been
introduced three times since 2007, most recently in June 2013. Despite a 2010 White House summit on
this topic, these Congressional attempts have not been successful. Recently, the State of Vermont was
the first jurisdiction in the United States to pass a "right to request" law modeled after the
Congressional bill. A growing number of state and local governments have also passed laws explicitly
prohibiting discrimination based on caregiver status.

15. Studies indicate that providing employees with access to flexible work arrangements reduces the conflicts many face between their work responsibilities and their family obligations, with the effect of enhancing employee satisfaction and morale and overall well-being, possibly even to the point of reducing mental health problems among employees.

16. Flexible work arrangements also benefit businesses at minimal cost. Implementing workplace flexibility helps businesses attract and retain key talent, increase employee retention and reduce turnover, reduce overtime needs, reduce absenteeism, and enhance employee productivity, effectiveness, and engagement. Further, according to the President's Council of Economic Advisors, as more businesses adopt flexibility practices, the benefits to society, in the form of reduced traffic, improved employment outcomes, and more efficient allocation of employees to employers, may even be greater than the gains to individual businesses and employees.

SEC.12Z.3. DEFINITIONS.

For purposes of this Chapter, the following definitions apply.

"Agency" means the Office of Labor Standards Enforcement or any successor department or office.

<u>"Caregiver" means an Employee who is a primary contributor to the ongoing care of any of the following:</u>

- (1) A Child or Children for whom the Employee has assumed parental responsibility.
- (2) A person or persons with a Serious Health Condition in a Family Relationship with the Caregiver.
 - (3) A parent age 65 or over of the Caregiver.

"Child" and "Children" mean a biological, adopted, or foster child, a stepchild, a legal ward, or a child of a person standing in loco parentis to that child, who is under 18 years of age.

"City" means the City and County of San Francisco.

"Director" means the Director of the Office of Labor Standards Enforcement or his or her designee.

"Employee" means any person who is employed within the geographic boundaries of the City by an Employer, including part-time employees. "Employee" includes a participant in a Welfare-to-Work Program when the participant is engaged in work activity that would be considered "employment" under the federal Fair Labor Standards Act, 29 U.S.C. §201 et seq., and any applicable U.S. Department of Labor Guidelines. "Welfare-to-Work Program" shall include any public assistance program administered by the Human Services Agency, including but not limited to CalWORKS, and any successor programs that are substantially similar, that require a public assistance applicant or recipient to work in exchange for their grant.

"Employer" means the City, or any person as defined in Section 18 of the California Labor

Code who regularly employs 20 or more Employees, including an agent of that Employer and

corporate officers or executives who directly or indirectly or through an agent or any other person,

including through the services of a temporary services or staffing agency or similar entity, employ or

exercise control over the wages, hours, or working conditions of an Employee. The term "Employer"

shall also include any successor in interest of an Employer. The term "Employer" shall not include the

state or federal government or any local government entity other than the City.

"Family Relationship" means a relationship in which a Caregiver is related by blood, legal custody, marriage, or domestic partnerships, as defined in San Francisco Administrative Code Chapter 62 or California Family Code Section 297, to another person as a spouse, domestic partner, child, parent, sibling, grandchild or grandparent.

"Flexible Working Arrangement" means a change in an Employee's terms and conditions of employment that provides flexibility to assist an Employee with caregiving responsibilities. A Flexible Working Arrangement may include but is not limited to a modified work schedule, changes in start and/or end times for work, part-time employment, job sharing arrangements, working from home, telecommuting, reduction or change in work duties, or part-year employment.

"Major Life Event" means the birth of an Employee's child, the placement with an Employee of a child through adoption or foster care, or an increase in an Employee's caregiving duties for a person with a Serious Health Condition who is in a Family Relationship with the Employee.

"Predictable Working Arrangement" means a change in an Employee's terms and conditions of employment that provides scheduling predictability to assist that Employee with caregiving responsibilities.

<u>"Serious Health Condition" means an illness, injury, impairment, or physical or mental</u> <u>condition that involves either of the following:</u>

(1) Inpatient care in a hospital, hospice, or residential health care facility.

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1	reconsideration is denied, this notice must explain the Employer's bona fide business reasons for the
2	<u>denial.</u>
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4	SEC. 12Z.7. EXERCISE OF RIGHTS AND CAREGIVER STATUS PROTECTED;
5	<u>RETALIATION PROHIBITED.</u>
6	(a) It shall be unlawful for an Employer or any other person to interfere with, restrain, or
7	deny the exercise of, or the attempt to exercise, any right protected under this Chapter.
8	(b) It shall be unlawful for an Employer to discharge, threaten to discharge, demote,
9	suspend, or otherwise take adverse employment action against any person on the basis of Caregiver
10	status or in retaliation for exercising rights protected under this Chapter. Such rights include but are
11	not limited to:
12	(1) the right to request a Flexible or Predictable Working Arrangement under this
13	<u>Chapter;</u>
14	(2) the right to request reconsideration of the denial of a request for a Flexible or
15	Predictable Working Arrangement under this Chapter;
16	(3) the right to file a complaint with the Agency alleging a violation of any provision of
17	this Chapter;
18	(4) the right to inform any person about an Employer's alleged violation of this
19	<u>Chapter;</u>
20	(5) the right to cooperate with the Agency or other persons in the investigation or
21	prosecution of any alleged violation of this Chapter;
22	(6) the right to oppose any policy, practice, or act that is unlawful under this Chapter;
23	<u>or</u>
24	(7) the right to inform any person of his or her rights under this Chapter.
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SEC. 12Z.8. NOTICE AND POSTING REQUIREMENTS FOR EMPLOYERS.

(a) The Agency shall, by the operative date of this Chapter, publish and make available to Employers, in all languages spoken by more than 5% of the San Francisco workforce, a notice suitable for posting by Employers in the workplace informing Employees of their rights under this Chapter. The Agency shall update this notice on December 1 of any year in which there is a change in the languages spoken by more than 5% of the San Francisco workforce. In its discretion, the Agency may combine the notice required herein with the notice required by Section 12R.5(a) and/or 12W.5(a) of the Administrative Code or any other Agency notice that Employers are required to post in the workplace.

(b) Every Employer shall post in a conspicuous place at any workplace or job site where any

Employee works the notice required by subsection (a). Every Employer shall post this notice in English,

Spanish, Chinese, and any language spoken by at least 5% of the Employees at the workplace or job

site.

SEC. 12Z.9. EMPLOYER RECORDS.

Employers shall retain documentation required under this Chapter for a period of three years from the date of the request for a Flexible or Predictable Working Arrangement, and shall allow the Agency access to such records, with appropriate notice and at a mutually agreeable time, to monitor compliance with the requirements of this Chapter. When an issue arises as to an alleged violation of an Employee's rights under this Chapter, if the Employer has failed to maintain or retain documentation required under this Chapter, or does not allow the Agency reasonable access to such records, it shall be presumed that the Employer has violated this Chapter, absent clear and convincing evidence otherwise.

SEC. 12Z.10. IMPLEMENTATION AND ENFORCEMENT.

(a) Administrative Enforcement.

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such hearing, the Agency's determination of a violation shall be considered prima facie evidence of a violation, and the Employer shall have the burden of proving, by a preponderance of the evidence, that the Agency's determination of a violation is incorrect. The hearing officer's decision of the appeal shall constitute the City's final decision. The sole means of review of the City's final decision, rendered by the hearing officer, shall be by filing in the San Francisco Superior Court a petition for writ of mandate under Section 1094.5 of the California Code of Civil Procedure. The Agency shall notify the Employer of this right of review after issuance of the City's final decision by the hearing officer.

- (b) Civil Enforcement. The City may bring a civil action in a court of competent jurisdiction against the Employer or other person violating this Chapter and, upon prevailing, shall be entitled to such legal or equitable relief as may be appropriate to remedy the violation including, but not limited to: reinstatement; back pay; the payment of benefits or pay unlawfully withheld; the payment of an additional sum as liquidated damages in the amount of \$50.00 to each Employee or person whose rights under this Chapter were violated for each day such violation continued or was permitted to continue; appropriate injunctive relief; and, further, shall be awarded reasonable attorneys' fees and costs.
- (c) Interest. In any administrative or civil action brought under this Chapter, the Agency or court, as the case may be, shall award interest on all amounts due and unpaid at the rate of interest specified in subdivision (b) of Section 3289 of the California Civil Code.
- (d) Remedies Cumulative. The remedies, penalties, and procedures provided under this Chapter are cumulative.

SEC. 12Z.11. EXEMPTION OF CERTAIN JOB CLASSIFICATIONS PERTAINING TO PUBLIC HEALTH AND PUBLIC SAFETY.

(a) An appointing officer may request an exemption from this Chapter from the Director of Human Resources for certain classifications of City employees working in public health or public

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safety functions, based upon operational requirements according to criteria developed by the Director of Human Resources. Such criteria shall promote efficiency and advance public safety or public health.

(b) The Agency, in consultation with the Director of Human Resources, may exempt non-City Employees working in public safety or public health functions, upon request of those non-City Employers, based upon operational requirements according to criteria developed by the Agency and the Director of Human Resources. Such criteria shall promote efficiency and advance public safety or public health.

SEC. 12Z.12. WAIVER THROUGH COLLECTIVE BARGAINING.

All and any portions of the applicable requirements of this Chapter shall not apply to

Employees covered by a bona fide collective bargaining agreement to the extent that such requirements

are expressly waived in the collective bargaining agreement in clear and unambiguous terms.

SEC. 12Z.13. OTHER LEGAL REQUIREMENTS.

This Chapter provides minimum employment requirements pertaining to Caregivers and

Employees and shall not be construed to preempt, limit, or otherwise affect the applicability of any
other law, regulation, requirement, policy, or standard, or provision of a collective bargaining
agreement, that provides for greater or other rights of or protections for Caregivers or Employees, or
that extends other rights or protections to Employees.

SEC. 12Z.14. RULEMAKING AUTHORITY.

The Director shall have authority to issue regulations or develop guidelines that implement provisions of this Chapter. Notwithstanding the definition of "Director" in this Chapter, a designee of

the Director shall not have authority under the foregoing sentence of this Section; but a designee of the Director shall have authority to conduct hearings leading to the adoption of regulations or guidelines.

SEC. 12Z.15. OUTREACH.

The Department on the Status of Women and the Office of Labor Standards

Enforcement shall jointly create an outreach and community engagement program to educate

Employees and Employers about their rights and obligations under this Chapter. This

outreach program shall include media, trainings and materials accessible to the diversity of

Employees and Employers in San Francisco.

<u>SEC. 12Z.15 12Z.16. PREEMPTION.</u>

Nothing in this Chapter shall be interpreted or applied so as to create any requirement, power, or duty in conflict with federal or state law.

<u>SEC.</u> 12Z.16-12Z.17. CITY UNDERTAKING LIMITED TO PROMOTION OF GENERAL WELFARE.

In enacting and implementing this Chapter, the City is assuming an undertaking only to promote the general welfare. The City is not assuming, nor is it imposing on its officers and employees, an obligation for breach of which it is liable in money damages to any person who claims that such breach proximately caused injury. This Chapter does not create a legally enforceable right against the City.

<u>SEC.</u> 12Z.17 12Z.18. SEVERABILITY.

If any of the parts or provisions of this Chapter (including sections, subsections, sentences, clauses, phrases, words, numbers) or the application thereof to any person or circumstance is held

invalid or unconstitutional by a decision of a court of competent jurisdiction, the remainder of this

Chapter, including the application of such part or provisions to persons or circumstances other than
those to which it is held invalid, shall not be affected thereby and shall continue in full force and effect.

To this end, the provisions of this Chapter are severable.

Section 3. Effective and Operative Dates.

- (a) Effective Date. This ordinance shall become effective 30 days after enactment. Enactment occurs when the Mayor signs the ordinance, the Mayor returns the ordinance unsigned or does not sign the ordinance within ten days of receiving it, or the Board of Supervisors overrides the Mayor's veto of the ordinance.
- (b) Operative Date. This ordinance shall become operative on January 1, 2014 and shall have prospective effect only.

APPROVED AS TO FORM: DENNIS J. HERRERA, City Attorney

By:

JON GIVNER
Deputy City Attorney

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City and County of San Francisco Tails

City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

Date Passed: October 08, 2013

Ordinance

File Number: 130785

Ordinance amending the Administrative Code to allow San Francisco-based employees to request flexible or predictable working arrangements to assist with care giving responsibilities, subject to the employer's right to deny a request based on business reasons; prohibit adverse employment actions based on caregiver status; prohibit interference with rights or retaliation against employees for exercising rights under the Ordinance; require employers to post a notice informing employees of their rights under the Ordinance; require employers to maintain records regarding compliance with the Ordinance; authorize enforcement by the Office of Labor Standards Enforcement, including the imposition of remedies and penalties for a violation and an appeal process for an employer to an independent hearing officer; authorize waiver of the provisions of the Ordinance in a collective bargaining agreement; and making environmental findings.

September 23, 2013 Land Use and Economic Development Committee - AMENDED

September 23, 2013 Land Use and Economic Development Committee - RECOMMENDED AS AMENDED

October 01, 2013 Board of Supervisors - PASSED, ON FIRST READING

Ayes: 11 - Avalos, Breed, Campos, Chiu, Cohen, Farrell, Kim, Mar, Tang, Wiener and Yee

October 08, 2013 Board of Supervisors - FINALLY PASSED

Ayes: 11 - Avalos, Breed, Campos, Chiu, Cohen, Farrell, Kim, Mar, Tang, Wiener and Yee

I hereby certify that the foregoing Ordinance was FINALLY PASSED on 10/8/2013 by the Board of Supervisors of the City and County of San Francisco.

Te fo

Angela Calvillo Clerk of the Board

Mayor

OCTOBER 9, 2013

Date Approved